Building a Sustainable Supply Chain in South America

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Sustainability South America

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Our Commitment to No-Deforestation

As one of the world’s leading agricultural processors and food-ingredient providers, ADM commits to build traceable and transparent agricultural supply chains that protect forests worldwide.

Soy Supply Chain Policies

1. ADM Responsible Soy Standard
2. IBAMA Embargo
3. Brazilian Soy Moratorium
   - International Sustainability and Carbon Certification (ISCC)
   - Doing It Right program
4. No exploitation of people and local communities
   - National Agreement to Eradicate Slave Labor in Brazil
We have our Sustainability Strategy

Responsibility in the whole process. Our strategy is supported by five pillars.

- Environmental Footprint
- Operational Efficiency
- Corporate Social Responsibility
- Private Social Investment
- Commodities Certification
- Sustainable Value Chain
- Sustainable production traceability
- Carbon emissions
- Energy consumption
- Water consumption
- Waste generation
- Relationship with community
- ADM Cares
- Education
- Market Trends (new patterns)
- International Commerce and commercial barriers
- Chain of Custody (CoC) Management (supply management)

ADM South America Sustainability

- Reporting
- Corporate Responsibility
- Stakeholder Engagement
- Influence
- Governance
- Support areas
- Stakeholders
- Shareholders/Financial Market
- NGO's
- Media
- Companies
- Science
- Connection/relationship with government (public policy)
- Corporate Communication (media)
Our Programs and Partnerships

ADM Responsible Soy

Socio Environmental Certifications

Doing It Right

Sustentagro

Socio Environmental Management Program

Support the CAR Implementation

List of Embargoed areas by IBAMA

National Pact for the Slavery Labor Eradication

Soy Moratorium
Integrate our programs in a sustainable sourcing strategy and in our policy

1. Collect information to describe your supply chain on a product basis.
2. Understand the key risks and opportunities in your supply chain which may impact on business resilience.
3. Assess and prioritize your findings.
4. Define a set of actions to reflect the risk and prioritize opportunities.
5. Ensure action is taken, progress tracked, and communicated.

SUPPLY CHAIN MAP

UNDERSTANDING KEY RISKS AND OPPORTUNITIES

IMPROVED KNOWLEDGE ON HOW TO MANAGE RISKS AND OPPORTUNITIES

ACTION PLAN BASED ON KEY RISKS AND OPPORTUNITIES

FULLY IMPLEMENTED ACTION PLAN INTEGRATED INTO THE BUSINESS

ADM RESPONSIBLE SOYBEAN

Certified Sustainability
Certified GHG Savings
Our projects and programs establish a new relationship with our suppliers in which the origin of the products, safety of employees and the conditions of production are fundamental.

Our long-term success depends on our ability to integrate our No Deforestation Policy with our sustainable practices. This is our big challenge!!!
Thank You!

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Our Commitment to No-Deforestation

As one of the world’s leading agricultural processors and food-ingredient providers, ADM commits to build traceable and transparent agricultural supply chains that protect forests worldwide.

Though we are not a grower of crops, we work independently and with industry partners and other stakeholders to improve the quality of crops in the global supply chain, the lives of farmers and communities that grow them, and the environment we share.

This commitment is advanced through policies focused on palm and soy supply chains.

Soy Supply Chain Policies

ADM does not grow soybeans, but rather purchases them primarily from third parties and cooperatives that combine crops from many growers. We commit to build a transparent, traceable soy supply chain that does not contribute to deforestation or exploitation. We recognize that this goal may be achieved in different ways in different countries and regions where we source, so we are currently working with partners and suppliers in a variety of ways:

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2. IBAMA Embargo
3. Brazilian Soy Moratorium
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   - Doing It Right program
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Goals expected

Environmental Responsibility:
Agricultural systems should be able to intensify sustainably to meet global needs, practice environmental protection, restoration and enhancement, and improve resource efficiency.

Economic viability and shared value:
Agriculture systems should be economically viable and deliver shared value across the entire supply chain from farmers to retailers and consumers.

Respect for Human Rights, Decent work and Thriving Rural Communities:
Agriculture systems should improve the lives of workers and farmers, respect the rights of all groups, and promote equal and gender-sensitive opportunities to foster communities that are attractive to work, live and invest in.

Good governance and Accountability:
Agriculture systems should be well governed, free of corruption, respect the law, honour resource and land rights, and be committed to transparency.

Improving access to and Transfer of Knowledge, Skills and Technology:
Agriculture systems should facilitate access to information and skills, adopt effective and innovative approaches and best practices, and invest in new technologies.

Food Security, Health and Nutrition:
Agriculture systems should provide adequate food and nutrition for every person on the planet.
# Milestone

<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
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<tbody>
<tr>
<td>2006</td>
<td>Sign the Soy Moratorium</td>
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<tr>
<td>2008</td>
<td>Launch “Doing It Right” program with AT</td>
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<tr>
<td>2011</td>
<td>Implement ISCC Certification in SA</td>
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<td>2012</td>
<td>New Forest Code in Brazil</td>
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<td>2013</td>
<td>Implement “2BSvs” certification</td>
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<td>2014</td>
<td>Support the CAR implementation with TNC</td>
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<tr>
<td>2015</td>
<td>Launch “ADM Responsible Soy”</td>
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<td></td>
<td>ADM No Deforestation Policy</td>
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